



Michael Schumacher

Gland, 14 October, 2009

Dear President,

I am writing this letter to you as a passionate supporter of motorsport as well as the mobility and automotive world. Since the forthcoming election will redefine this world, I hope you do not mind me approaching you to share some thoughts with you all.

I am deeply convinced Jean Todt is the right person to be the next president of the FIA. Having worked together with him for nearly fifteen years, I believe I am entitled to say this with such strong certainty. His characteristics such as leadership, loyalty, commitment and knowledge are beyond question, but in my view his outstanding skill is the encouragement of teamwork. In my active racing days I have experienced his willingness to share and delegate to a great and successful extent. In many conversations we have had recently I have understood how detailed and thoughtful Jean's policy program is. I have also understood that he will bring about the many changes he is preparing for in his very own way: through building consensus with all of the many stakeholders; rather than through confrontation. He will work as part of a team of experts, for the benefit of the world of sport and mobility.

Since I stopped driving in Formula 1, I have followed the sport very closely and have read a lot of stories which have done our sport much harm. Having worked for the FIA and FIA Foundation on many projects for more than a decade, I may also claim that I am very familiar with the FIA. This is why I deeply feel it is time for some changes, but these changes must be managed carefully by someone as skilful as Jean who has formed the right team of people to on the one hand appreciate the great achievements of the FIA and on the other hand really make change happen.

I know that there are some people who say that Jean's presidency would be a continuation of Max's leadership. I can only tell these people that they do not know Jean. He has his own expert knowledge, his own agenda and his own leadership style. From my experience he will implement his plans for the FIA in his own way, as a team player.

Finally, I strongly think the FIA needs more openness. I have to say I was astonished and disappointed by the way some of the big clubs have acted during this election period: It appears they have made up their minds before even reading Jean's policy proposals or meeting him for discussions in person, something I would have considered really important. This is not my understanding of transparency or professionalism. I will publish my letter of strong support for Jean on the same day you receive it.

Thank you for your attention.

A handwritten signature of Michael Schumacher, written in black ink, showing a fluid and stylized cursive script.